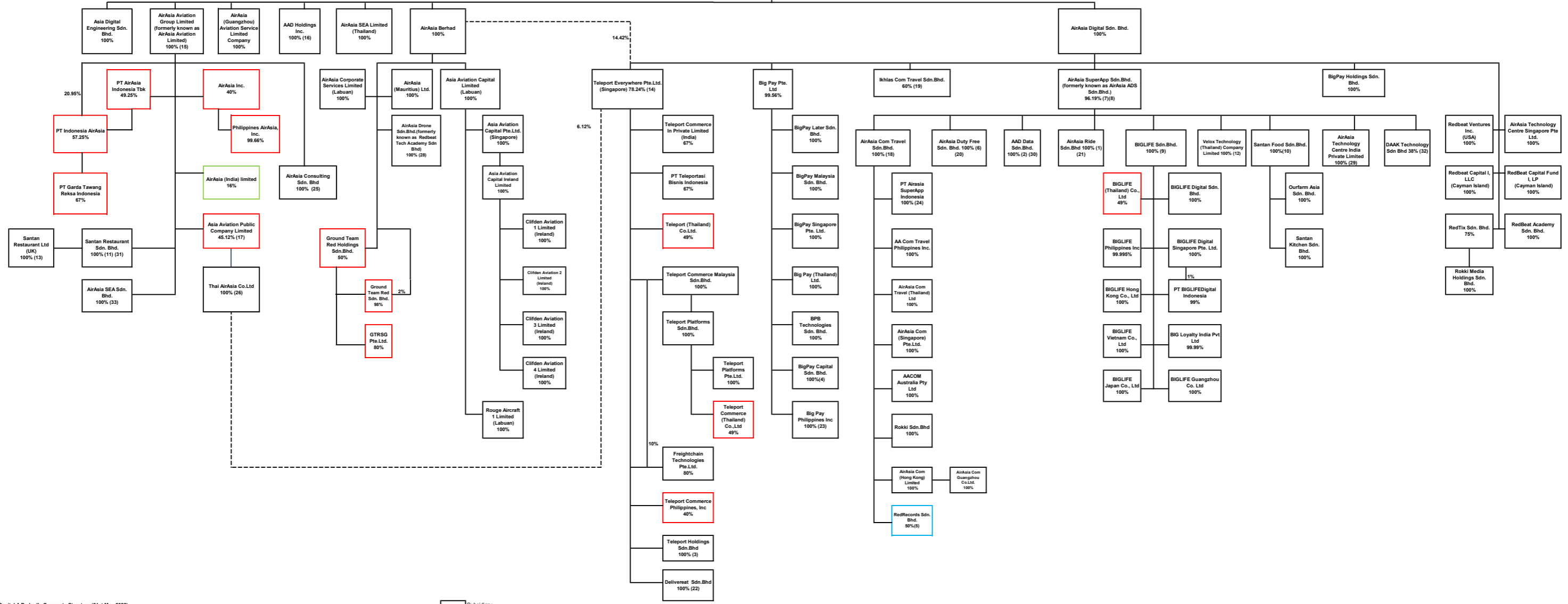


CAPITAL A BERHAD
(formerly known as AirAsia Group Berhad) (27)



Capital A Berhad's Corporate Structure (31st May 2022)

- *the % represents voting shares/rights
- (1) Incorporated on 15th April 2021
- (2) Incorporated on 12th May 2021
- (3) Incorporated on 14th June 2021
- (4) Incorporated on 16th June 2021
- (5) Was transferred from RedBeat Academy Sdn. Bhd to AirAsia Com Travel Sdn. Bhd. on 1st July 2021
- (6) With effective change of name from 12th July 2021
- (7) Was transferred from AirAsia Com Travel Sdn. Bhd to AirAsia Digital Sdn. Bhd effective on 16th July 2021
- (8) With effective change of name from 19th July 2021
- (9) Was transferred from AirAsia Digital Sdn. Bhd to AirAsia Superapp Sdn. Bhd. on 13th July 2021
- (10) Was transferred from AirAsia Digital Sdn. Bhd to AirAsia Superapp Sdn. Bhd. on 23rd July 2021
- (11) Was transferred from Santan Food Sdn. Bhd to AirAsia Group Berhad effective on 27th July 2021
- (12) The acquisition of VeloX Technology (Thailand) Company Limited was completed on 28th July 2021
- (13) Was transferred from Santan Food Sdn. Bhd. to Santan Restaurant Sdn. Bhd. on 29th September 2021
- (14) Allotment of shares to Thai AirAsia Co Ltd (7.04% = 250985 Shares) was completed on 14th September 2021
- (15) With effective change of name from 7th October 2021
- (16) Was incorporated on 13th October 2021
- (17) Acquisition of shares by AirAsia Aviation Group Limited in Asia Aviation Public Company Limited (private placement basis) on 15 December 2021
- (18) Was transferred from AirAsia Digital Sdn. Bhd to AirAsia Superapp Sdn. Bhd. on 23rd December 2021
- (19) Was transferred from AirAsia Com Travel Sdn. Bhd to AirAsia Digital Sdn. Bhd. on 22nd December 2021
- (20) Was transferred from AirAsia Com Travel Sdn. Bhd to AirAsia Superapp Sdn. Bhd. on 22nd December 2021
- (21) Was transferred from AirAsia Com Travel Sdn. Bhd to AirAsia Superapp Sdn. Bhd. on 22nd December 2021
- (22) Acquisition of shares by Teleport Everywhere Pte Ltd in Deliverat Sdn Bhd on 28th December 2021
- (23) Big Pay Philippines Inc incorporate on 6th January 2022
- (24) With effective change of name from 7th January 2022
- (25) Was transferred from AirAsia Group Berhad to AirAsia Aviation Group limited (Formerly known as Airasia Aviation limited) on 19th January 2022
- (26) Acquisition of shares by Asia Aviation Public Company Limited in Thai AirAsia Co Ltd on 20 January 2022
- (27) With effective change of name from 28th January 2022
- (28) With effective change of name from 28th January 2022
- (29) Was transferred from AirAsia Berhad to AirAsia Superapp Sdn. Bhd. on 15th February 2022
- (30) Was transferred from AirAsia Digital Sdn. Bhd to AirAsia Superapp Sdn. Bhd. on 3rd March 2022
- (31) Was transferred from Capital A Berhad (formerly known as AirAsia Group Berhad) to AirAsia Aviation Group limited (Formerly known as Airasia Aviation limited) on 11th March 2022
- (32) Incorporated on 11th November 2021
- (33) Was transferred from AirAsia Berhad to AirAsia Aviation Group limited (Formerly known as Airasia Aviation limited) on 11th April 2022

- Subsidiary
- Associate
- Jointly Controlled
- Affiliate